

ESG  NEWS

ESGmakers

Guide to key players in sustainability

Special Edition

Food

2026



www.esgnews.it

Regenerative food: sustainability for the economy, the planet, and people



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More than any other sector, the agri-food sector is experiencing an urgent **structural** transformation. This shift is starkly visible in the face of climate-induced droughts, volatile energy costs impacting production, and fractured supply chains strained by geopolitical tensions, amplified by increasingly conscious consumers, demanding transparency and ethical production. In an industry inherently reliant on the land, the climate, natural resources, cultural and territorial assets, and ecosystem services, **sustainability** has evolved from a differentiator, a label into a **non-negotiable license** to operate.

Historically, environmental and social initiatives were treated as peripheral CSR values or brand reputation activities. Moving beyond this “reputation-only” era, modern ESG actions mean tangibly ensuring business continuity and become critical to the food industry’s business model. Implementing regenerative practices is essential for optimizing raw material quality and bolstering supply chain resilience, mitigating waste and resource consumption. Ultimately, it is about fostering trust with financial and market and distribution stakeholders, accelerating the **transition to high-value, restorative food production that strengthens the bottom line while honouring the Planet and its people.**

The inherent dynamism of the agri-food sector is fundamentally reshaping traditional business models. Digital transformation and data analytics—as explored by Osapiens in the guide—alongside renewable energy, traceability, and cutting-edge innovation (e.g., Yara’s biostimulants), have become pillars of **corporate strategy**. This evolution is further driven by a heightened focus on biodiversity, water stewardship, sustainable packaging, and circularity. Simultaneously, regulatory frameworks such as the **CSRD, EUDR, and the Digital Product Passport** are establishing transparency and impact measurement as the new grammar of value creation.

In this landscape, **consumer expectations are redefining industrial priorities**: provenance, ethical production, and formal certifications have transitioned from ‘nice-to-have’ features to primary drivers of purchasing decisions. Indeed, sustainability influences the perception of food product quality.

In this second ESGmakers edition of the guide dedicated to food, we have therefore tried to identify and mark the exact point at which environmental, social, and governance factors stopped being peripheral considerations and **transited to integral structural components** of business strategy.

Our findings are based on a **joint assessment with Santa Chiara Next targeting SMEs**, alongside a comprehensive **analysis of sustainability reporting from major industrial groups, conducted by Deloitte.**

What emerges is a more aware and sophisticated sector, which is beginning to **read sustainability** not only as a response to external pressures but **as a lever to increase resilience, efficiency, and competitiveness**. A change that concerns processes and technologies (examples of which are Antares Vision and Carel), but also the way in which companies imagine their role within society and local territories.

Sustainability, therefore, **takes on a cultural as well as an industrial dimension**. It is no coincidence that the Italian culinary model, recognized as **UNESCO** intangible heritage, inspired the Food Manifesto promoted by **Fiere di Parma** on the occasion of TUTTOFOOD - a Charter of Values that places short and transparent supply chains, waste reduction, conscious consumption, and the regeneration of the relationship between people, communities, and the planet at its centre. For the **Italian agri-food sector, which is worth about 15% of national GDP and 11% of exports**, the mandate is clear: future success depends not on volume, but **on the ability to do produce better, achieving harmony with the environment and local ecosystems, from which everything originates.**

The Italian AGRI-FOOD sector IN NUMBERS

81.9 billions euros

VALUE ADDED in agri-food of which:
 - **38 billion** in Food & Beverage
 - **43.9 billion** in the agricultural sector

296 billions euros

Food CONSUMPTION of which:
 - **196 billion** domestic food expenditure
 - **100 billion** out-of-home food expenditure

1.5 million people

EMPLOYED in the sector of which:
 - **1 million** in agriculture
 - **500 thousand** in the food industry

THE AGRICULTURAL SECTOR

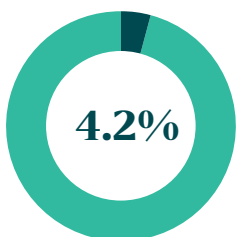
10.6 billion euros

INVESTMENTS

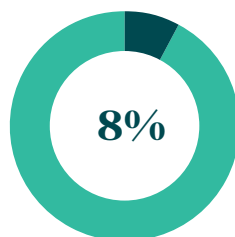
15 billion euros

PUBLIC RESOURCES allocated to **AGRICULTURE** in the three-year period 2023-2025

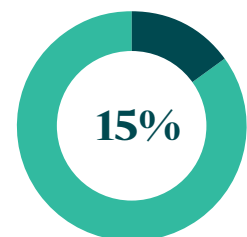
Agri-food is a **driving sector of the economy because it activates a broad supply chain**, capable of satisfying primary and secondary needs. From agricultural production to the processing industry, up to distribution and catering, it also involves logistics, transport, packaging, quality control, technology, and research. The result is a system worth about **4.2% of GDP in the agri-food sector alone, rising to 8% when including distribution and catering, and reaching 15% when considering the entire supply chain.**



Settore agroalimentare



Settore agroalimentare
+
Distribuzione e ristorazione



Settore agroalimentare + Distribuzione
e ristorazione + Logistica,
trasporti e intermediazione

THE STRENGTH OF ITALIAN AGRI-FOOD ON INTERNATIONAL MARKETS

17.4%

Italy's share of the EU's agricultural value added, first in the ranking

11.8%

Italy's share of the EU food industry value added, third in the ranking

70 billion euros

The value of Italian agri-food exports (11% of total exports)

3.5%

The Italian share of world exports of agri-food products (higher than Italy's share of total world merchandise exports, which stands at 2.8%)

QUALITY AGRI-FOOD

Approximately 21 billion euros

The value of Italian GI (Geographical Indication) production, of which 9.6 billion euros from agri-food products and 11 billion euros from wines

19%

The weight of the "PDO economy" on Italian agri-food

13,6 billion euros

The value of multifunctional agriculture (equal to 18.8% of total agricultural production)

IT IS TIME FOR ORGANIC

20.2%

The share of organic land, out of the total agricultural area in Italy

+65.5%

the increase in the number of organic farms (in 2024 compared to 2015)

Approximately 4 billion euros

Domestic consumption of organic products in 2024 (+2.9% compared to 2023)

The strength of Italy's agri-food sector lies in its **high-quality** distinctive model. As a European leader in value-added agricultural and food production, Italy boasts a booming export market rooted in a **deep, inseparable unique connection between product, territory, and culture—a heritage solidified by 900+ PDO/PGI designations as of 2024.**

This "quality economy" is now reinforced by a rapid green transition towards more sustainable models, with organic farming exceeding 20% of national agricultural land accompanied by rising corporate involvement and internal consumption. At the same time, agriculture is expanding its scope, ranging from energy production to agritourism activities and services for the supply chain. Furthermore, Italian agriculture is structurally evolving through multifunctionality, integrating energy production, agritourism, and specialized services. This multifaceted, increasingly complex and dynamic sector merges tradition with innovation, driving value far beyond primary production and generating value along the entire supply chain.

Source: REPORT ON ITALIAN AGRI-FOOD, ISMEA, 2025



Maddalena Fossati

Editor-in-chief
La Cucina Italiana

Between sustainability and biocultural diversity: why Italian cuisine is an international Heritage

Italian cooking has been officially inscribed on the UNESCO Representative List of the Intangible Cultural Heritage of Humanity, a milestone celebrating not only its flavours but also the values it embodies. At its core are authenticity - linked to local traditions and handed-down recipes - along with healthiness, thanks to simple, genuine ingredients; and sustainability, expressed through the use of seasonal products and short supply chains. This recognition honours a lifestyle that unites culture, territory, and well-being. Bridging gastronomic and cultural diversity, Maddalena Fossati, editor-in-chief of La Cucina Italiana and a promoter of the candidacy, shares the journey to achieving this recognition and what it means for the Peninsula's culinary ecosystem.

[Read the full interview](#)

The Value of Sustainability in the Food Sector

The Italian food sector (from the cultivation of raw materials to distribution to the final consumer) represents one of the pillars of the national economy; accounting for **15%** of GDP in 2024, the sector confirms itself as a system capable of creating value, employment, and international reputation, representing Italy worldwide with the credibility and quality that distinguish our country.

In recent years, the sector has demonstrated an exceptional capacity for resilience and growth. Despite a particularly complex macroeconomic context—characterized by the 2020 pandemic crisis, rising energy and raw material costs, as well as global geopolitical tensions—the sector has maintained high levels of economic performance, continuing to be a key driver of the Italian economy, capable of transforming external challenges into opportunities for consolidation and structural growth.

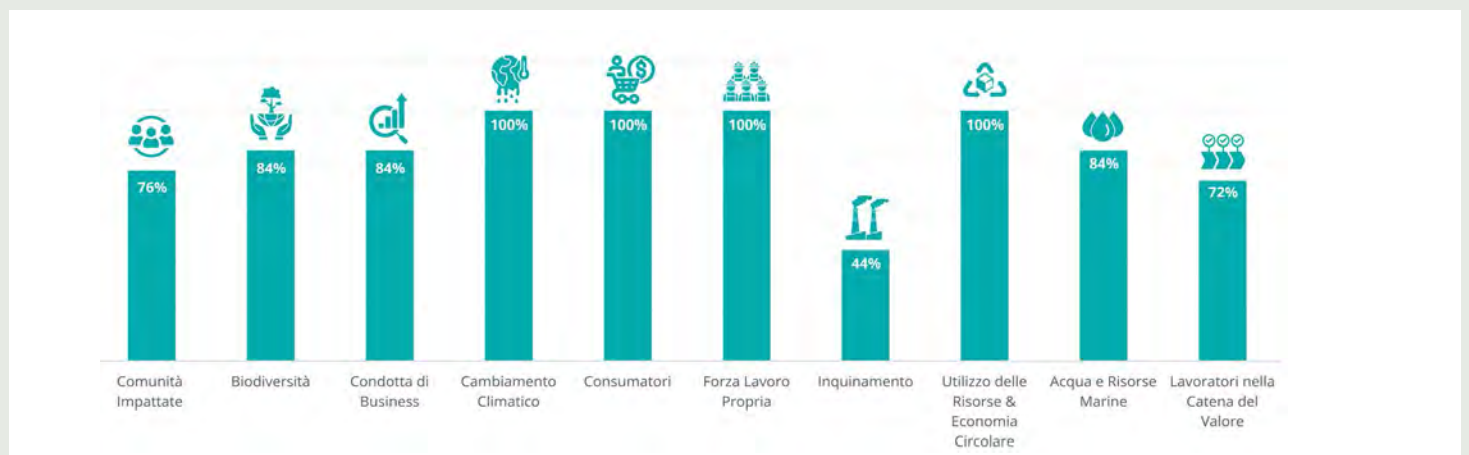
THE STUDY CONDUCTED

Deloitte, in collaboration with the **University of Parma**, conducted an analysis on a sample of **strategic players in the food sector**, selected based on their size and level of maturity in their ESG journey, taking into account the information reported in their respective 2024 sustainability reports. The objective was to understand the ongoing **sustainable transition process**, with particular focus on strategic levers such as **transparency, supply chain traceability, social responsibility, reduction of environmental impact, and sustainable agriculture**.

At the same time, the study sought to identify and provide insights into **distinctive competitive factors**, as well as **challenges** and **strategic opportunities** still to be seized in order to **strengthen brand positioning, attract more conscious consumers and appeal to investors who are increasingly oriented toward ESG criteria**.

THE STRATEGIC VALUE OF SUSTAINABILITY IN THE FOOD SECTOR

Key ESG Topics



The analysis of material topics reveals a high degree of homogeneity among the companies in the sample.

From an environmental perspective, the topics “**Resource Use and Circular Economy**” and “**Climate Change**” emerge as particularly prominent. They have been identified as material topics by **all the companies** in the sample, highlighting how businesses assign a central role to efficient resource management and to the opportunities arising from the adoption of circular economy models. This further confirms a widespread awareness of the importance of these issues across the entire value chain, regardless of the level of vertical integration.

Commitment to **decarbonization** and reduction of greenhouse gas (GHG) emissions is also a priority for the entire sector: all companies analyzed recognize both the importance and the opportunity of implementing energy transition pathways within their transformation processes through the adoption of low-emission technologies, regenerative agriculture techniques, improved plant efficiency, and the gradual replacement of traditional energy sources with renewable alternatives. At the same time, optimizing transport routes, using lower-impact vehicles, and reducing packaging are key levers for containing the carbon footprint. Within the social dimension, the topics “**Own Workforce**” and “**Consumers**” are

considered material by **all the companies**, reflecting not only the importance of human capital in a highly labor-intensive sector, but also the strong focus on end consumers and product quality. On the one hand, the protection of workers’ rights, working conditions, and health and safety represent fundamental values; on the other, the continuous pursuit of product quality, food safety, and attention to nutritional value are the result of conscious choices throughout the entire value chain, aimed at safeguarding health and continuously improving consumer experience and well-being through virtuous and innovative practices.

From a governance perspective, the topic “**Business Conduct**,” deemed relevant by **84%** of the companies in the sample, confirms that corporate culture and the focus on ethical, transparent, and responsible practices are, also for the food sector, key areas in managing operational activities.

ESG Strategies

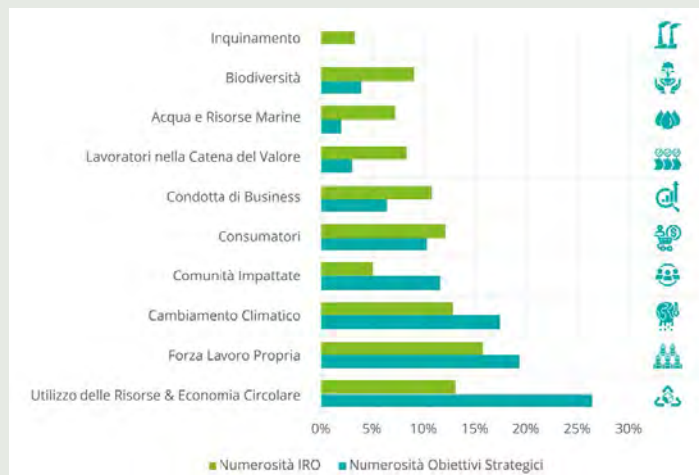
The topic “**Resource Use and Circular Economy**” emerges as the top priority, cited by 81% of the companies, followed by “**Climate Change**” (71%) and “**Own Workforce**” (62%).



The analysis of the strategies disclosed by the companies reveals a clear hierarchy of priorities.

These three topics appear most frequently in the articulation of strategies, indicating a strong focus on evolving environmental aspects and human capital management.

The study compares, for each topic considered, **the number of impacts, risks, and opportunities identified as material** by the companies **with the strategic objectives they have disclosed**, in order to highlight areas for new opportunities as well as pathways for differentiation and strengthening of competitive advantage.



It is particularly interesting to note that the topics **“Resource Use and Circular Economy”** and **“Impacted Communities”** appear more frequently among strategic levers than among the impacts, risks, and opportunities identified through the materiality analysis, suggesting that some companies have taken a forward-looking approach on these strategic topics.

The topic **“Business Conduct”** (reported as material by **84%** of the companies) shows impacts, risks, and opportunities that are not yet fully addressed by strategic objectives, which have been defined and adopted by only **24%** of the companies, highlighting the sector’s level of maturity in areas primarily related to brand reputation.

At the same time, several ESG topics represent significant opportunities for the development of new strategies and the creation of distinctive competitive advantages. For example, the topic **“Workers in the Value Chain”** is recognized as material by **72%** of the sample, yet only **14%** of the companies have identified specific dedicated strategies.

Similarly, **“Water and Marine Resources”** and **“Biodiversity”** emerge as particularly relevant for companies operating in the upstream phase, where water consumption can be very significant and attention to biodiversity and soil preservation is critical. However, strategic objectives in these areas are defined only in limited cases. These areas therefore appear to offer **considerable scope for capturing new strategic opportunities and to adopt structured actions to better manage related impacts**, including the use of innovative technological solutions—particularly with regard to the protection and regeneration of biodiversity, which represents one of the key challenges for the future of the sector and for mitigating the effects of climate change.

The analysis of disclosures clearly highlights the need to **implement an integrated management of strategic levers** required to achieve sustainability objectives, along with a structured identification of related impacts, risks, and opportunities, and, consequently, the definition of appropriate management approaches and necessary actions.

This also represents a **concrete opportunity for growth and improvement** in the integration between ESG strategic planning and financial planning: such integration enables the allocation of financial resources toward priorities and initiatives with clear and measurable expected impacts, allowing for more effective alignment between ESG strategy, industrial plans, and results, as well as the dynamic reallocation of resources in response to evolving conditions and the achievement of strategic objectives.

SUPPLY CHAIN TRACEABILITY

Supply chain analysis represents a crucial element not only for understanding the level of integration of ESG issues within companies’ operational processes, but also for assessing the degree of attention businesses devote to supply chain management, transparency, raw material traceability, and adoption of innovative technologies supporting these processes.

In the food sector, implementing a vertically integrated model along the supply chain, in addition

to enabling cost optimization, makes it possible to achieve improvements in product quality and tighter control over the supply chain, which are increasingly important strategic factors for differentiation in the market, while promoting responsible practices.

Based on sustainability disclosures, **60% of the companies analyzed show a low level of vertical integration**, focusing primarily on processing and packaging phases, while **24% demonstrate an intermediate level of integration** and **16% a high level of integration across the entire value chain**.

Given the current level of supply chain integration and in light of rising market and regulatory expectations around transparency and traceability, the companies analyzed report **structured practices for monitoring raw materials** and controls implemented along the supply chain. These include supplier selection, qualification, and verification activities through periodic audits, quality and analytical controls, traceability systems, and contractual requirements—formalized, for example, through production specifications and responsible sourcing policies—as well as specific management systems certified by third-party bodies.

Alongside these practices, the study also shows that **56% of the companies have invested in innovative traceability technologies**, including, among others, digital systems that enable the reconstruction of the journey of raw materials from their agricultural origin to the finished product, IoT sensors and geolocation platforms.

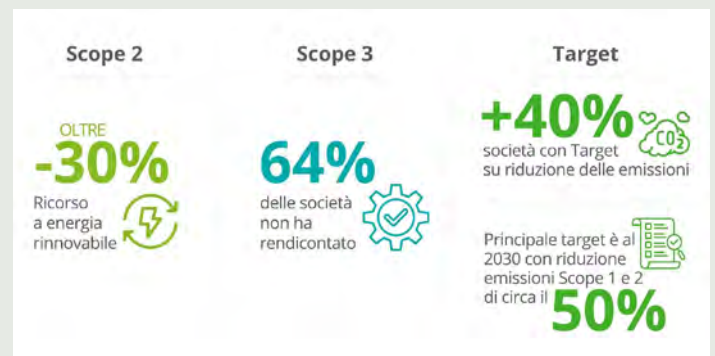
While the analysis highlights that many companies are already making significant efforts to ensure greater availability of information along the supply chain, it also reveals that this is an **ongoing process** in which data collection and information-sharing across the supply chain remain complex and time-consuming. Technological advancements and the adoption of new, advanced solutions—such as those based on blockchain—could improve access to and sharing of information across the entire supply chain, ensuring greater transparency, reli-

ability of information, and traceability of products and resources.

ENVIRONMENTAL IMPACT AND SUSTAINABLE AGRICULTURE

With regard to greenhouse gas emissions, the overall picture is heterogeneous.

For direct emissions, so-called “**Scope 1**,” a significant portion of the sample still records **increases ranging from 2% to 15%**, often **linked to production growth dynamics**, while other companies show **reductions within a highly variable range**, mainly attributable to restructuring of production assets.



With regard to indirect “**Scope 2**” emissions, 52% of the operators have achieved **reductions**, some even **exceeding 30%**, thanks to the purchase or self-generation of **energy from renewable sources**.

Scope 3, which includes emissions generated across the entire value chain, still represents **a complex challenge: 64% of the operators have not yet reported** these emissions or have only recently begun the calculation process. Only 30% of the companies show a structured Scope 3 reporting approach, overall with a downward trend.

40% of the companies in the sample declare **measurable targets**; the most commonly reported targets concern **reductions in direct Scope 1 and indirect Scope 2 emissions** (between 40% and 50%) by 2030, alongside parallel **Scope 3 reduction targets ranging from 25% to 42% by 2030**. Some companies indicate **2030 as the year to halve emissions**, while **confirming 2050 as the target year for achieving Net Zero**.

Regarding **land use** and **sustainable agriculture**, **80% of the companies have already implemented concrete programs for soil protection**, adopting practices along the supply chain such as **regenerative agriculture**, crop rotation, the planting of ecological hedgerows, and the reduction of chemical inputs. Several companies have reported **reductions in pesticides of up to 67% and in insecticides of up to 33%**.

In terms of **packaging** and **circular economy**, **68%** of the sample has established precise quantitative targets, committing to making **100%** (or at least a significant share, exceeding **95%**) **of packaging recyclable, reusable, or compostable by 2030**. At the same time, **many companies aim to reduce virgin plastic and increase the share of recycled materials**, with targets of around **50%** by **2030**. Furthermore, **64% of the companies report recovering by-products for animal feed**, and **almost all implement initiatives to combat food waste** through waste recovery, donations to charitable organizations, and optimization of production processes.

SOCIAL RESPONSIBILITY AND ESG GOVERNANCE

Within the social dimension, the sector has reached a solid level of maturity in managing its human capital. This emerges from the structured reporting of key indicators relating to the workforce, including **diversity and inclusion** topics. Notably, **40%** of the sample transparently reports both the **gender pay gap** as well as employee **health and safety** data, and **almost all companies** state that **100% of their employees are covered by management systems compliant with the ISO 45001 standard**.

A strong level of attention and awareness within the sector is also evident regarding **working conditions across the supply chain**. Nearly all companies in the sample (**96%**) report having adopted policies such as Codes of Ethics and Supplier Codes of Conduct, or operating in compliance with international principles and standards. Similarly, policies and actions addressing working conditions along the value chain demonstrate a high level of commitment among the companies analyzed, with **92%** of the sample

reporting such initiatives. In addition to the implementation of structured evaluation systems based on periodic audits, compliance checks against standards and international certifications, there is also evidence of risk assessment and due diligence initiatives aimed at addressing key risk areas.

With regard to the **governance** dimension, **92% of the companies have established at least one body dedicated to sustainability** within their organizational structure, with an average of **two dedicated committees per company**. **52%** of the companies in the sample report the presence of ESG bodies with decision-making and approval roles for sustainability plans; for the remaining companies, ESG bodies more often appear to play a consultative and support role. In terms of overseeing impacts, risks, and opportunities, **72%** of companies have ESG bodies dedicated to these activities, with monitoring frequency varying significantly from one company to another—most commonly on an annual basis, in line with ESG reporting timelines.

Regarding **incentive systems**, **56%** of companies report **using ESG KPIs in remuneration**, with a predominance of quantitative indicators (**64%** of cases). These are mainly targeted at senior management and are linked to objectives such as energy efficiency, reduction of GHG emissions, optimization of resource use, and minimization of waste and scrap, in line with their strategic plans.

Finally, it is worth noting that **stakeholder engagement** is a fundamental part of sustainability strategy in the sector: **100% of the companies implement structured forms of stakeholder engagement**.

Categorie di stakeholder		
Stakeholder interni	Consumatori e società civile	Business partner
23%	52%	25%
		

Consumers and **civil society** emerge as the most actively **engaged stakeholders**, confirming that companies in the sector place particular emphasis on the social dimension. A significant majority (80%) engage primarily with consumers and local communities, thereby enhancing their direct impact on society and promoting offerings oriented toward sustainable choices.

Business partners—primarily suppliers—represent

key stakeholders in the food sector, as they play a crucial role in influencing responsible sourcing of raw materials, agricultural practices, and product quality and safety.

Internal stakeholders include shareholders and employees, who are essential in the engagement process given the value they bring to the functioning and development of the company.

In summary, the study confirms that **the Italian food sector is undergoing a phase of structural transition in which sustainability is increasingly perceived as a driver of growth rather than a constraint**. Companies that are able to integrate ESG issues into their strategies—moving beyond a compliance-driven approach and embracing sustainability as a value generator—will be better positioned to meet evolving consumer demands, attract ESG-oriented investors, strengthen their brand reputation, and build a sustainable competitive future.

Sustainability is a growth driver in the Food Sector

The Italian food sector views sustainability a competitive lever. 70% of analyzed companies report specific and measurable ESG objectives, testifying to a firm commitment. Integrating ESG goals with corporate strategic planning enables better progress monitoring and greater transparency toward stakeholders.

[Read the full interview](#)



Alessandra Cerruti

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Sustainability in Agrifood SMEs

Sustainability has become an integral pillar of growth strategies for Italian small and medium-sized enterprises (SMEs) within the agrifood sector, serving as a decisive lever for competitiveness.

Although the landscape remains somewhat fragmented—tempered by financial and infrastructural constraints—Italian agrifood SMEs are steadily advancing the integration of ESG criteria into their management frameworks.

THE ANALYSIS

These findings emerge from a study conducted by **Santa Chiara Next**, a spin-off of the University of Siena, in partnership with **ESGNews.it**. The research involved a diverse sample of Italian food companies across various sub-sectors and geographical regions, with a specific focus on the processing segment.

These companies have undergone a **sustainability assessment** based on a methodology defined by the University of Siena in collaboration with the **UN SDSN** (United Nations Sustainable Development Solutions Network) and the **Columbia Center on Sustainable**

Investment. This assessment covers various business areas and related sustainability topics and is integrated into a module of the **Sostenibile.Cloud** digital platform, developed by Santa Chiara Next in collaboration with technological partner **Zucchetti Centro Sistemi S.p.A.** The platform is designed to provide comprehensive support for the companies' sustainability journey, in terms of defining commitments, formalizing initiatives, data collection, and producing all necessary documentation, ranging from policies and strategic plans to sustainability reporting.

1 Products and strategies contributing to the achievement of the 2030 Agenda Sustainable Development Goals

- SUSTAINABLE PRODUCT AND SERVICES
- ACCESSIBILITY
- MARKETING, INFORMATION AND CUSTOMER RELATIONS
- PRODUCT AND SERVICES SAFETY

2 Sustainability of operations and internal processes

- CHILD LABOR
- FORCED LABOR
- FREEDOM OF ASSOCIATION AND COLLECTIVE BARGAINING
- NON-DISCRIMINATION AND EQUALITY
- HEALTH AND SAFETY
- WAGES AND INCOMES
- TRAINING
- SUSTAINABLE PRODUCTION
- CLIMATE CHANGE AND AIR QUALITY
- BIODIVERSITY AND LANDSCAPE PROTECTION
- WATER RESOURCES
- WASTE
- PACKAGING
- ANIMAL WELFARE

3 Sustainability of the supply chain and value chain

- ENVIRONMENTAL SUSTAINABILITY OF THE VALUE CHAIN
- SOCIAL SUSTAINABILITY OF THE VALUE CHAIN
- CLIMATE CHANGE AND AIR QUALITY IN THE SUPPLY CHAIN AND VALUE CHAIN
- PRODUZIONE AGRICOLA SOSTENIBILE
- SUPPLY CHAIN TRACEABILITY

4 Good corporate citizenship

- GOVERNANCE AND MANAGEMENT
- COMMUNITY RELATIONS
- TAXATION
- ANTI-CORRUPTION

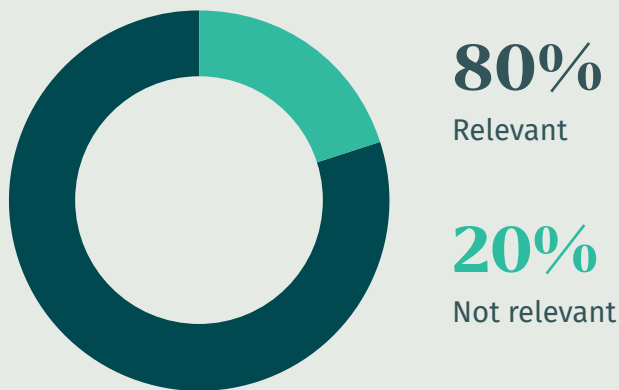
THE RESULTS

The assessment results provide a comprehensive overview demonstrating how environmental, social, and governance (ESG) factors are deeply integrated across all evaluated areas. They constitute a distinctive element, serving as a value proposition for clients and stakeholders alike.

Below are some of the most relevant findings concerning the sustainability issues included in the assessment.

Products and Strategies Contributing to Agenda 2030 Goals

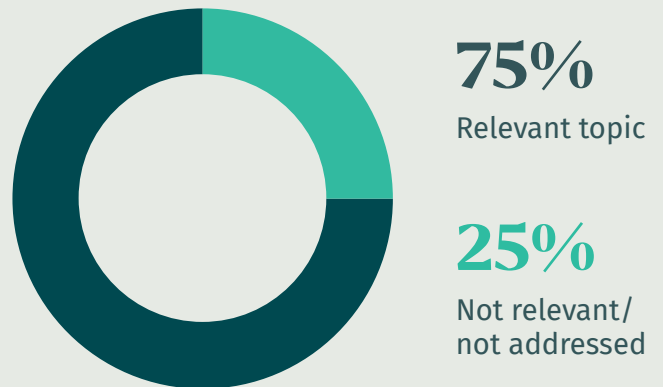
Food Safety



Food Safety is a top priority for the companies in the sample, which have taken initiatives regarding both product reformulation to better support healthy diets and the increased use of certified ingredients.

Furthermore, a significant aspect of this food safety approach is the **Italian origin of raw materials**, alongside a focus on production processes that eliminate the use of potentially hazardous chemical substances.

Marketing, information management, and customer relations



The nexus of marketing, information management, and customer relations holds paramount importance for SMEs, particularly those operating within the large-scale retail channel (GDO). Adopting **responsible, ethical, and fair marketing practices** is a key driver for fostering social and environmental sustainability, which translates into enhanced product labelling standards.

Customer engagement is nurtured through a **direct and ongoing dialogue**, supported by technical-commercial assistance and demonstration activities tailored for GDO stakeholders.

This model fosters a robust relationship of trust, built upon expertise, transparency, and operational support

Operational and Internal Process Sustainability

- **Occupational Health and Safety**
- **Climate Change and Air Quality**
- **Training and Development**



All companies within the analysed sample have adopted commitments, initiatives, and strategic plans regarding the three areas under review.

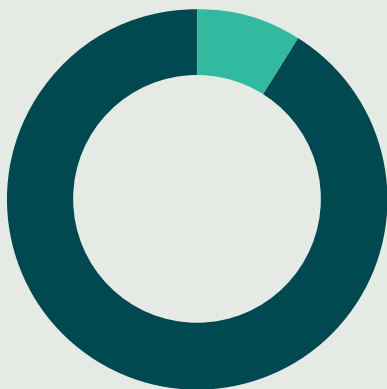
Specifically:

Occupational Health and Safety: Findings indicate that companies conduct regular **safety audits** (including third-party audits in certain cases), administer **mandatory training programs**, monitor injury rates, and actively promote employee health.

Climate Change and Air Quality: Companies have invested in **Renewable Energy Sources** (RES) and defined further plans to increase green energy production. Furthermore, they monitor GHG emissions (particularly Scope 1 and 2) and have, in some instances, obtained ISO 14001 certification.

Training and Development: Companies implement **structured collective or individual training plans** for skill development, alongside specialized training on sustainable development aimed at fostering an ESG culture throughout the organization. Additionally, they track the average training hours per employee category and define annual targets.

Water Resource Management



90,9%

Relevant topic

9,1%

Not relevant/
not addressed

Water-related issues carry significant weight for the companies involved in this study, although **adopted initiatives** often **differ**. Depending on specific operational contexts, measures range from engaging em-

ployees to reduce waste and implementing water-use efficiency procedures to calculating product water footprints and, in some cases, investing in high-efficiency water equipment. Consumption monitoring and the definition of water usage targets are widespread across nearly all companies in the sample.

Supply Chain and Value Chain Sustainability

Even this area shows encouraging signs of **growth in the number of companies evaluating the environmental and social impacts** of their supply chains, although reported data partially contradicts this positive trend.

Our assessment indicates that while nearly all companies adopt sustainable procurement policies, only a minority engage in active environmental and social initiatives with suppliers and customers, implement a Supplier Code of Conduct, or conduct audits on supplier environmental and social practices—despite over 80% of the sample claiming to source certified raw materials.

Only 9% of the surveyed companies systematically monitor supply chain emissions (Scope 3), while 40% rely on **unstructured data gathering** via surveys.

Finally, over 63% of the sampled companies have taken steps to **ensure supply chain traceability**, with some having achieved ISO 22005 certification.

Corporate Citizenship

All SMEs participating in the assessment have implemented organizational and governance models that place ESG issues at the core of their strategy.

87% oversee sustainability matters through a dedicated **ESG Committee** or equivalent organizational structure.

66% of companies have voluntarily produced at least one sustainability report, and regarding compliance, declared commitments have in some cases already translated into concrete actions.

Code of Conduct
Anti-Corruption Policy

23%

Code of Ethics

48%

Organizational, Management and Control Model
pursuant to Legislative Decree 231/2001

29%

As far as **community engagement** is concerned, various initiatives have been implemented, ranging from supporting local entities, associations, and local branches of national organizations—such as the Banco Alimentare Foundation—to sourcing exclusively from local suppliers.

45% of the surveyed companies report **monitoring the** direct and indirect **impacts** of their operations on the local community.

CONCLUSIONS

The analysis conducted on a sample of Italian agri-food SMEs confirms that, despite a particularly complex international political landscape, companies **remain committed to their sustainability journey**, integrating **ESG criteria** into their **business models**.

Sustainability constitutes, in its own right, a key driver of competitiveness and a cornerstone of corporate strategy.

Sustainability and traceability in Italian agri-food supply chains: where do we stand?

Sustainability remains a cornerstone of the agri-food sector. As part of the PNRR-funded Agritech Program, **Spoke 9** - coordinated by the **Santa Chiara Lab at the University of Siena** - analyzed the **sustainability practices of over 3,000 companies**. The findings reveal a marked disparity between SMEs and large corporations. Specifically, SMEs exhibit roughly **triple the energy and water consumption per unit of turnover compared to large firms**, which show **stronger commitment to certifications** (over 90% adoption vs. approx. 66% for SMEs).

A parallel demand-side study, polling 3,600 Italian consumers, indicates a **higher demand for ethical certifications over environmental ones**. While willingness to pay a premium exists, businesses perceive this as insufficient to offset rising compliance costs. The market segment most willing to pay more includes women, young people, and higher-income, educated consumers. However, quality and origin remain the primary drivers of purchase, taking precedence over sustainability certifications.

The project has delivered **METRIQA**, a comprehensive **digital ecosystem** designed to integrate, centralize and harmonize fragmented national and local agri-food data - making it easily accessible via intuitive dashboards and natural language queries. The core AgriHub platform empowers enterprises and policymakers and facilitates evidence-based decision-making by providing stakeholders with critical actionable market and territorial parameters. Complementing this, the METRIQA suite features **ESG4Agri** and **AgriTrack**, two platforms designed to evaluate corporate sustainability performance and ensure supply chain geographical traceability, respectively.



Angelo Riccaboni

Presidente
Fondazione PRIMA,
Barcellona e
Santa Chiara Lab, UniSi

[Read the full interview](#)

**Antonio Feola**

Direttore sostenibilità
Unione Italiana Food

Innovation and sustainability drive the future of food

Sustainability has long been a cornerstone of the agri-food sector, intimately tied to the quality that defines Italian food and drives the nation's economy. And today, in a scenario marked by geopolitical tensions disrupting global supply chains and a sector heavily reliant on energy costs, sustainability takes on an even more important strategic role. For Unionfood (Unione Italiana Food), Italy's leading food industry association and a major European player—sustainability means promoting production models that increasingly focus on reducing environmental impact, resource efficiency, and emission and waste reduction. It also involves driving innovation, quality, and safety across the entire supply chain.

[Read the full interview](#)

BIOS

MANAGEMENT

Insieme per una crescita sostenibile

Supportiamo le aziende per affrontare le sfide ESG
con STRATEGIA - COMPETENZA - INTELLIGENZA DIGITALE



Emissioni di CO2 e piani di
decarbonizzazione



Strategie e piani di
sostenibilità



Reporting di sostenibilità
& Data Management



Governance di sostenibilità
(Organizzazione, politiche, certificazioni ISO)

Take care of your Business

Contattaci

The New Face of Agriculture: Stories of Sustainable Innovation

Molino Pasini: integrated sustainability in business management

In its first full year as a Benefit Corporation, Molino Pasini integrated impact management directly into its core corporate processes. By establishing a dedicated governance (Impact Manager and B Team) and introducing KPIs, the company successfully measured its performance. Actions focused on three areas: employee development and engagement, activation of an ESG dialogue with the supply chain, and the implementation of a consumption and emissions monitoring system. This approach links objectives, tools, and daily operations, guiding improvement over time.



Agrioil: Italian excellence in extra virgin olive oil since 1989

Founded in 1989 in the heart of Cilento, Agrioil represents Italian excellence in the production of extra virgin olive oil. Thanks to a social base of 78 members and a proprietary mill equipped with cutting-edge technology, the company ensures a short and certified supply chain. Specialized in packaging for its own and private labels, Agrioil exports the authenticity and quality of the Campania oil tradition to major international markets.



Europasud: the sustainable revolution of “Il Nostro Forno”

Europasud launches Italy’s first certified flour supply chain project in collaboration with Coldiretti and Consorzi Agrari. The agreement guarantees glyphosate-free wheat, performance bonuses for farmers, and the planting of Phacelia to support bee populations. Produced with sourdough, the bread from “Il Nostro Forno” blends health and tradition. The company now aims for maximum sustainability through the self-production of clean energy, reducing environmental impact.



Surgital: 89% of energy self-produced with photovoltaics, cogeneration, trigeneration, and AI

Energy efficiency is a cornerstone of Surgital’s ESG strategy. By leveraging an integrated energy system alongside advanced monitoring and AI-driven optimization, the company is building an industrial model that enhances operational resilience, efficiency and sustainability. This approach further incorporates circular economy practices, waste recovery, and sustainable packaging solutions to minimize environmental impact and maximize resource efficiency.

DiVino Observatory: sustainability and competitiveness

Structural, environmental and social analysis of Italian wineries in the context of transition

Francesca Gagliardi

University of Siena, Santa Chiara Lab

The Osservatorio DiVino 2025 report evaluates the ESG performance (environmental, social, and economic) of Italian wineries, comparing small and medium-sized enterprises (SMEs) with large companies. The study highlights a widening productivity and competitiveness gap between larger entities, which benefit from greater energy and water efficiency, and small producers. Faced with current challenges, such as rising energy costs, the ability to invest in renewable sources and technology for process efficiency becomes a critical lever to safeguard competitiveness and survival. The sector is experiencing a divide: while large firms excel in technological efficiency, micro-enterprises, on the other hand, maintain a competitive advantage through strong local ties to their territory and biodiversity protection. Despite an increase in the use of renewable energy, the sector faces critical challenges such as a decline in certifications among SMEs and a persistent gender gap in leadership roles. However, the report reveals a strong drive toward commercial innovation, accelerated by direct-to-consumer (DTC) sales and digital channels. Ultimately, the document emphasizes how sustainability is now an essential pillar of global competitiveness, albeit with different rates of adoption depending on company size.

THE ECOLOGICAL TRANSITION IS UNDERWAY, BUT THE SIZE GAP IS WIDENING

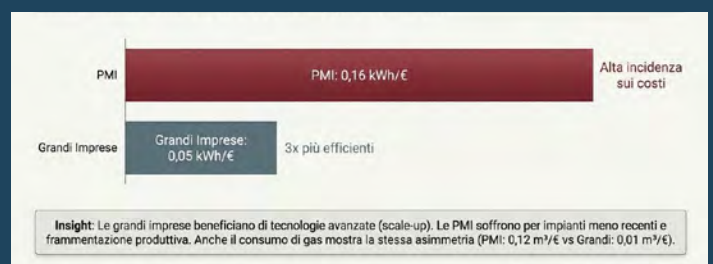
While the sector consolidates the adoption of renewables and direct market access, a clear polarization between SMEs and large companies is emerging regarding efficiency and certifications.



THE ENERGY EFFICIENCY GAP PENALIZES THE COMPETITIVENESS OF SMES

Energy has ceased to be a mere utility and has transformed into a critical variable of operating margins. Large companies benefit from advanced technologies (scale-up), while SMEs suffer from older systems and production fragmentation. Gas consumption also shows the same asymmetry (SMEs: 0.12 m³/€ vs Large: 0.01 m³/€).

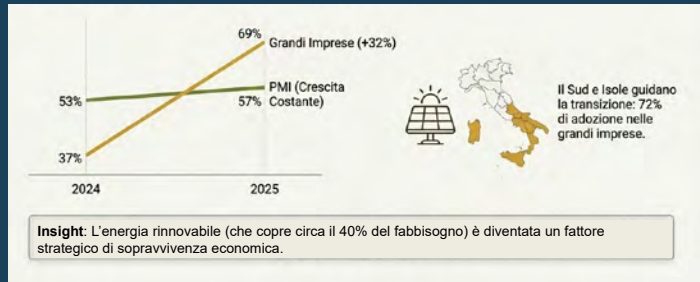
Consumo medio di energia elettrica (Median kWh/€ Fatturato)



Metodologia: Indagine CATI condotta dall'Università di Siena nell'ambito del Centro Nazionale Agritech (PNRR)

ENERGY SELF-PRODUCTION IS THE SECTOR'S RESPONSE TO COST VOLATILITY

Renewable energy (covering about 40% of needs) has become a **strategic factor of economic survival**. Large companies have made a strategic leap in self-production from renewable sources, increasing from 37% to 69% in a single year, a sign of systemic planning aimed at energy independence.



THE WATER EMERGENCY IS A RISK NOT YET STRUCTURALLY MITIGATED

Water scarcity has evolved from a crisis to a core **operational risk**, demanding a transition from reactive crisis management to proactive infrastructure investment and planning. To ensure business continuity, tracking water consumption and implementing recovery systems are now essential performance indicators.



Metodologia: Indagine CATI condotta dall'Università di Siena nell'ambito del Centro Nazionale Agritech (PNRR)

SMES CONFIRM THEIR ROLE AS GUARDIANS OF BIODIVERSITY AND THE RURAL LANDSCAPE

Biodiversity is the **reputational asset** that distinguishes Italian wine, but the analysis reveals a paradox between "passion and technical precision". While SMEs prove to be guardians of the landscape, large companies demonstrate technically superior agronomic management.



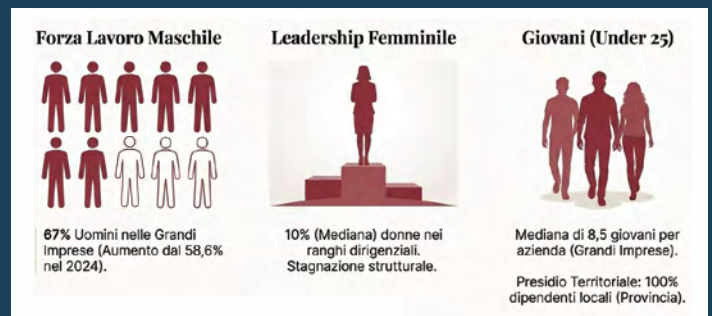
SOIL HEALTH REMAINS AN AGRONOMIC "BLIND SPOT"

A **knowledge deficit** persists: about 70% of all companies operate in a state of "technical ignorance" regarding the composition of their soil, which hinders the adoption of targeted fertilization strategies. Consequently, a culture of monitoring is absent. **Without this data, implementing effective regenerative strategies is impossible.**



HUMAN CAPITAL: A SECTOR THAT IS STILL MALE-DOMINATED AND NOT VERY OPEN TO YOUNG PEOPLE

The wine sector serves as a **critical employment garrison for rural areas**, but it suffers from stagnation in inclusion processes and modern leadership. Female leadership remains marginal in most organizations, representing a risk to organizational innovation. However, the **total local rooting** confirms that the winery is the socio-economic backbone of Italian rural communities.



BUREAUCRACY HINDERS CERTIFIED QUALITY: A VERTICAL COLLAPSE IN SMES

There is an alarming collapse among SMEs: the **share of companies with certified products has plummeted** from 75% in 2024 to 40,6% in 2025. This setback is attributable to bureaucratic complexity and maintenance costs in a less favourable economic context. Large companies are holding up better (54,7%), focusing on multiple certifications for products, processes, and territory.



MARKET ACCESS: DISINTERMEDIATION BECOMES THE STANDARD

Direct sales are confirmed as the main mechanism for economic survival. Over 86,2% of SMEs and 83,8% of large companies access the market directly, with traditional direct sales reaching 94,6% in small wineries. SMEs compensate for efficiency gaps by capturing **greater added value through direct relationship (DTC).**



TURNING CRITICAL ISSUES INTO COMPETITIVE LEVERS: PRIORITIES FOR ACTION

1

Tecnologia per le PMI
Incentivi non solo per le rinnovabili, ma per l'efficientamento dei processi produttivi.

2

Semplificazione
Ridurre il carico burocratico per fermare la fuga delle PMI dalle certificazioni di qualità.

3

Cultura del Suolo
Formazione agronomica urgente per monitorare la sostanza organica (oggi ignota al 70%).

4

Inclusione Attiva
Politiche di welfare per sbloccare la leadership femminile e l'ingresso dei giovani.

La sostenibilità non è più un'opzione, ma la condizione necessaria per la resilienza economica del settore.



Antonio Cellie
CEO
Fiere di Parma

Beyond Volumes: Towards Circular and Virtuous Agri-food Supply Chains

Today, the real challenge for supply chains is to be resilient but, at the same time, elastic enough to remodel themselves in light of the great changes we are experiencing. The context has structurally changed: costs, geopolitics, and raw materials impose an evolution of the model we were used to. Future sustainability will therefore not be in volumes, but in the value that we are able to generate and bring, through all the links of the supply chain, to the consumers' tables.

[Read the full interview](#)

FOOD MANIFESTO

The charter of values for the food of the future

The *Food Manifesto* is the Charter of Values for the food of the future, promoted by Fiere di Parma on the occasion of TUTTOFOOD. Far more than a mere statement of intent, this document serves as an operational framework designed to guide the choices of the international Food & Beverage supply chain in the coming year. The Manifesto is a shared reference for companies, institutions, and industry professionals called to face increasingly complex transformations. Based on five pillars (Inclusivity, Sustainability and Regeneration, Safety, Trust, and Transparency Origin, Quality, and Living Heritages, Health, Wellbeing, and Longevity) it aims to first design, and then implement, a new approach to food: a new way of thinking about and seeing food: viewing it not just as nutrition, but as a powerful lever to restore the bond between people, communities, and the planet.

“In an era where food is at the center of climatic, health, economic, and democratic crises, we—representatives of the agri-food supply chains, institutions, scientific and civil communities—recognize that it is no longer enough to feed the world: we must nourish the future.”

INCLUSIONE

Il cibo è un diritto, non un privilegio.
Accesso equo a cibo sano, sostenibile e culturalmente appropriato.
Filiere giuste, lavoro dignitoso, comunità protette.

Il cibo è dignità condivisa.

RIGENERAZIONE

Non basta ridurre l'impatto: bisogna rigenerare.
Suolo, acqua, biodiversità e paesaggi sono capitale vitale.
Ecologia integrale: clima, salute, giustizia e cultura sono inseparabili.

Il cibo del futuro rigenera ciò che nutre.

FIDUCIA

La fiducia è il vero capitale del sistema alimentare.
Sicurezza e trasparenza devono guidare tutta la filiera.
Tracciabilità significa responsabilità condivisa.

La fiducia è il primo ingrediente per costruire il futuro.

IDENTITÀ

Origini, territori e saperi generano valore autentico.
I patrimoni viventi sono cultura, non solo mercato.
La qualità del cibo è nutrizionale, ambientale e culturale.

Il cibo è codice culturale e patrimonio identitario vivente dei territori.

BENESSERE

Cibo, salute e benessere sono un unico sistema.
I modelli alimentari virtuosi generano equilibrio e prevenzione.
Il futuro richiede scelte sane, consapevoli e accessibili.

La longevità si coltiva con cura e si nutre ogni giorno, dalla terra alle tavole.

**DALLA SOSTENIBILITÀ ALLA RIGENERAZIONE
DAL FOOD SYSTEM AL LIFE SYSTEM
DAL PRODOTTO ALL'IMPRONTA CHE LASCIAMO**

**Read the Manifesto
here!**

Sustainability is no longer just a reputational issue, but a concrete factor for market access and competitiveness



Consumers

About 7 out of 10 Italians **consider the sustainability** of food products to be **relevant or very relevant**¹

GDO

Supplier selection criteria are becoming more stringent with 55% state they evaluate their **environmental performance**, spanning from product recyclability to the eco-friendliness of packaging, ingredients, to the entire lifecycle of ingredient sourcing, processing and distribution itself. Not only that, 80% state they require **sustainability certifications** from their suppliers².



Banks and investors

The ECB classifies **climate risk** as a **core prudential risk**, rather than a merely reputational concern. From 2026, banks must comply with new EBA guidelines by embedding ESG Environmental, Social, and Governance (ESG) factors, into their governance and risk management frameworks. For credit institutions, it is important to **evaluate the ESG factors across their loans and investments portfolios**.

Regulatory framework

The Green Deal is the plan launched in 2019 to make Europe more competitive and ensure a sustainable future. The goal is to reduce emissions by at least 55% by 2030 and make climate neutrality legally binding by 2050. In this direction, **the EU has adopted numerous reforms to translate these goals into concrete actions**.



¹ The Roadmap of the future for Food&Beverage, 2025 Report, THEA

² Approaches to sustainability in the Italian GDO, Accenture and Jeme

Consumers and Sustainability

For Italians, food is not merely nutrition; it embodies values of conviviality, pleasure, and well-being, often with a focus on prevention. It is no coincidence that **79% of consumers consider food choices to be among the most relevant areas regarding sustainability**.

This sensitivity is increasingly translating into daily practices: today, approximately **38% of Italians have adopted “green” eating habits¹**.

Among the most widespread behaviors are a focus on **reducing waste**, a **preference for local or bulk products**, and an interest in more **sustainable packaging**.

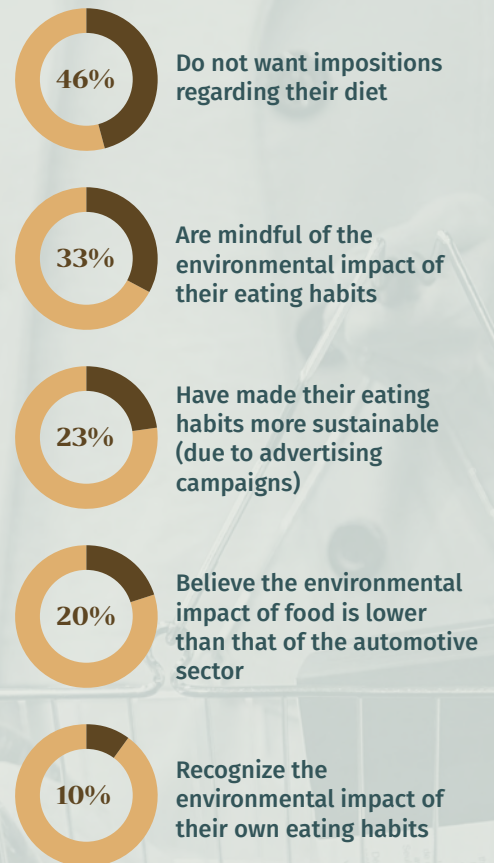
What drives consumer purchasing choices?²



What are consumers doing to be more sustainable?²



Consumer Awareness²



Sustainability in the food sector is a significant factor for approximately 7 out of 10 Italians. In this field, quality remains the primary driver for purchasing choices (71.4%), followed by price (61.4%) within the current complex economic landscape.

However, only 4.4% of consumers are willing to pay a premium of more than 20% for a sustainable product. This data highlights a growing tension between values and purchasing power: while environmental awareness is now widespread, willingness to bear additional costs remains limited.

1 Nomisma 2 EngageMinds Hub – Consumer Food & Health Engagement Research Center

Sustainability in the Large-Scale Retail Trade (GDO)

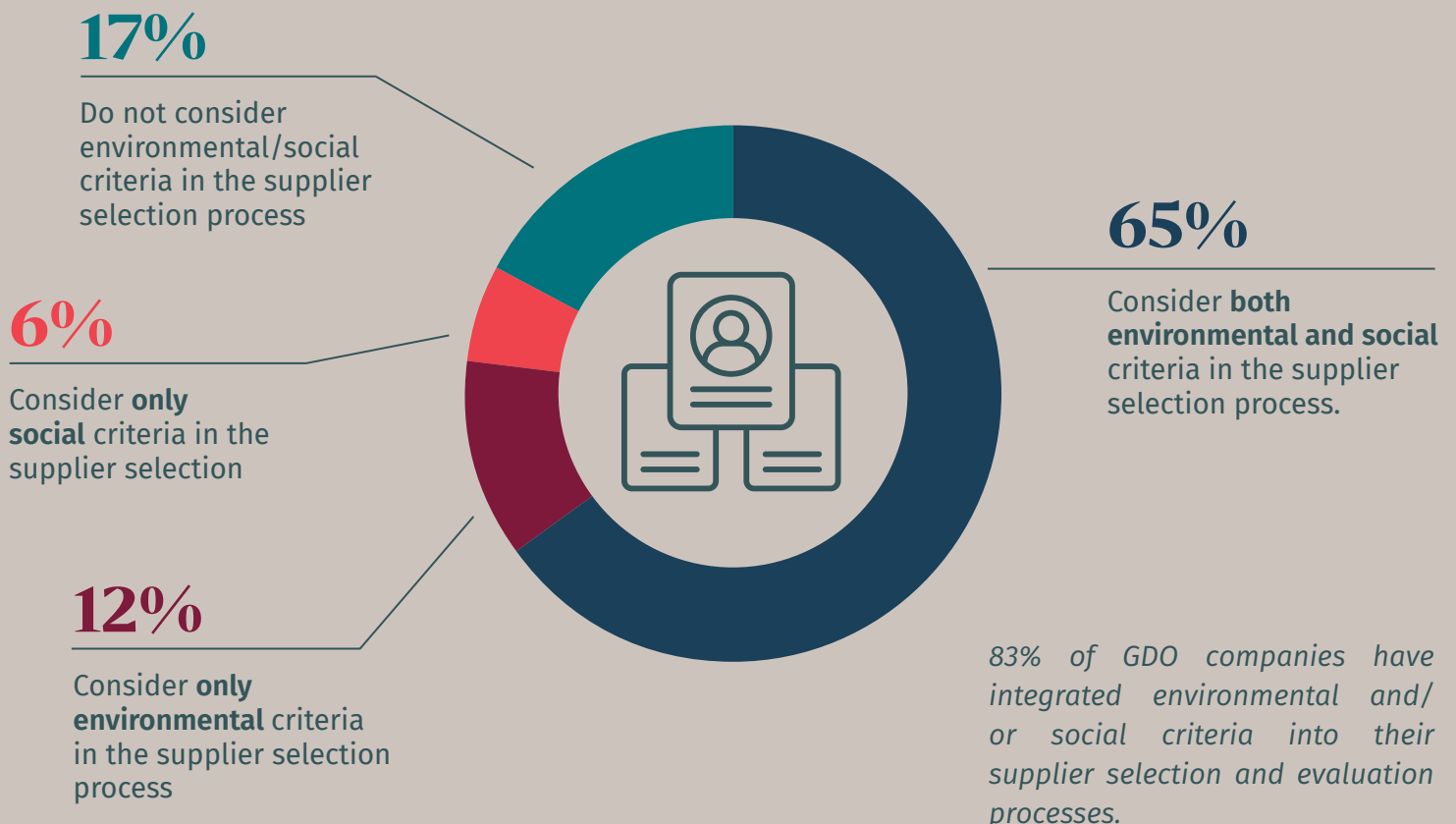
In the large-scale retail trade (GDO) sector, sustainability is taking on an increasingly central role, not only as a **competitive lever** but also as a response to an **evolving regulatory environment**. The European CSRD directive is indeed accelerating this process: 94% of companies state they are already committed, either directly or as part of a group, to aligning with the new requirements.

Sustainability has truly become a strategy: **59% of GDO companies have defined a sustainability plan with quantitative targets**, while 29% have established qualitative objectives. The remaining 12%, while not yet having formalized a strategy, plan to do so in the coming months.

In this scenario, sustainability for the GDO is no longer just a reporting topic but becomes an operational lever that directly affects business choices. In particular, the management of the supply chain and suppliers plays a key role, translating into a central question for consumers: **which products to put on the shelf**.

Retail brands find themselves in a unique position: on one hand, they intercept purchasing preferences; on the other, they influence the entire value chain through their procurement choices. Deciding what goes on the shelf therefore means guiding production, standards, and behaviours throughout the entire supply chain.

Supplier selection and evaluation processes¹

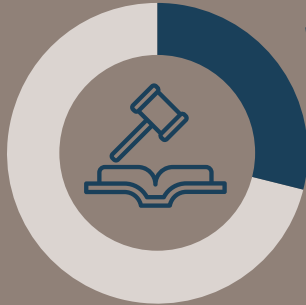


Supplier Code of Conduct¹

YES

Has formalized a supplier code of conduct

71%



29%

NO

Has not formalized a supplier code of conduct

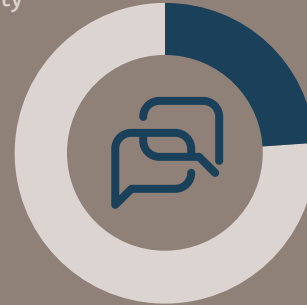
The majority of GDO companies have adopted a code of conduct for suppliers, a sign of growing attention to the ethical and governance aspects of the supply chain.

Supplier Engagement¹

YES

has developed supplier engagement initiatives on sustainability issues

76%



24%

NO

Has not developed supplier engagement initiatives on sustainability issues

The majority of GDO companies have activated engagement initiatives, ranging from sharing sustainability goals to actual collaboration projects.

Impact of purchases on biodiversity¹

18%

Have already adopted supplier selection criteria that take into account the effects of purchases on biodiversity throughout the entire supply chain

9%

Apply such parameters exclusively to private label suppliers

24%

Consider them for a selected part of their supply chain

18% of GDO companies already integrate biodiversity impact criteria, also following the European EUDR regulation, in the selection of suppliers throughout the supply chain, while others apply them partially or limited to specific product categories.

Monitoring and control of suppliers¹

29%

Have already implemented specific audit and verification procedures for private label suppliers

24%

Extend controls to the entire supply chain

24%

Apply them to a selected part of their suppliers

Attention toward continuous monitoring is growing: audits, periodic checks, and due diligence activities are being progressively extended along the supply chain. 77% of GDO companies evaluate suppliers' compliance with sustainability criteria.

Human rights along the supply chain¹

24%

Have formalized a due diligence/audit procedure on human rights for private label suppliers

18%

Have formalized a due diligence/audit procedure on human rights for some suppliers

12%

Have formalized a due diligence/audit procedure on human rights for all suppliers

54% of GDO companies have initiated concrete measures to monitor respect for human rights along the supply chain. The remaining 56% have not formalized a due diligence and/or audit procedure on human rights and workers for the supply chain.

¹ MODERN DISTRIBUTION SECTOR SUSTAINABILITY REPORT, 2025, FEDERDISTRIBUZIONE with the support of Altis Advisory

Sustainability: a lever for access to credit and finance

The agrifood sector is called upon to **support growing investments** to face structural challenges such as **climate change, technological innovation, and digitalization**. This path requires significant resources and makes access to credit increasingly strategic. At the same time, the banking system is also changing its lending policies, increasingly linking the possibility of obtaining credit to corporate sustainability, in line with European policies and ECB guidelines that push toward an increasing integration of ESG criteria in the granting of loans. This phenomenon also affects institutional investors and private equity. In 2024, **30% of food companies** and **25% of farms applied for financing**.

AREAS OF FINANCING

35%	Purchase of machinery and equipment
22%	Agricultural constructions
22%	Renewable energy plants
16%	Introduction of new crops
11%	Introduction or replacement of irrigation systems
9%	Building renovations
<1%	Precision agriculture technology and software

Investments remain concentrated on traditional assets, while **digital technologies are still not very widespread**.

SOURCES OF FINANCING

26%	Own resources
17%	Bank credit
16%	Public funds
7%	Combination of multiple sources

The use of credit is still limited: self-financing prevails, a sign that access to capital is not always easy.

THE WEIGHT OF AGRIFOOD ON TOTAL LOANS

Agriculture: represents 5.8% of total loans, compared to 2.3% of added value

Food industry: accounts for **5.1% of total loans** compared to 1.9% of added value

The importance of agrifood on total loan stocks is well above the weight the same sector has on the Italian economy as a whole. The sector receives more credit relative to its economic weight, a sign of its strategic relevance.

Source: Ismea, 2025



Massimiliano Cattozzi

Responsabile della
Direzione Agribusiness
della Divisione Banca
dei Territori

Intesa Sanpaolo

Agribusiness Between Growth and ESG Transition: The Strategic Role of Banks

In a climate marked by instability, volatility, and competition, the Italian agribusiness sector faces **crucial challenges** related to innovation, internationalization, and structural strengthening. In this scenario, **the actions of Intesa Sanpaolo's Agribusiness Department** are evolving by integrating the provision of financing with a strategic partnership model, capable of offering both **specialized expertise** and **advisory tools** to foster extraordinary finance operations and dimensional growth, even among SMEs.

Among the pillars of this action, the **Supply Chain Development Program** stands out, focusing on agro-industrial chains capable of improving access to credit and stability along the entire value chain, with specific attention toward "Sustainable Supply Chains." To concretely support these transitions, significant resources have been activated, including an allocation of **ten billion euros** for innovation and the consolidation of the presence of companies from various supply chains in foreign markets.

The analysis of corporate sustainability is conducted by Intesa Sanpaolo in an integrated manner: on the environmental level, energy efficiency and resource management are evaluated; on the social level, the quality of work and the connection with the territory; governance, instead, acts as an enabling element to make investments long-lasting. This is an inclusive approach, with support tools designed even **for companies at the initial stages of their ESG journey**.

A central role is played by S-Loans, financing that has already exceeded **1.1 billion euros** in disbursements, incentivizing measurable objectives through reward mechanisms on rates and shared **ESG projects**, also including the increase of youth and female employment. The final goal is to support the success and growth of businesses, maintaining and enhancing territorial specializations, a distinctive trait of the **Italian agribusiness model**.

[Read the full interview](#)

Private equity expectations on the sustainability of agri-food companies

Sustainability has become an increasingly relevant lever for **private equity investors**. In the agri-food sector, it is even more so. In this industry, in fact, companies operate in close contact with natural resources and complex supply chains, making an **approach oriented toward the long term and respect for the environment, workers, and communities essential**.

For agrifood, **sustainability** has become a **central element** because, if truly integrated into the way of operating and into the strategy, it directly affects operational efficiency, cost reduction, and the risk profile. Integrating ESG criteria into corporate processes means improving governance, increasing transparency, and building more robust business models, capable of enduring over time and being recognized by the market in terms of value. Sustainability, therefore, is not just a reputational requirement, but a **condition to guarantee continuity and development**. These elements are even more strategic in the Italian context where many companies are small in size, with high-quality products but still little internationalization: for investors, they represent growth opportunities through innovation, aggregation, and managerial strengthening.

The value of sustainability manifests when these elements become concrete: greater organization, transparency, and reliability reduce the risk perceived by investors and increase the company's attractiveness. Even if the impact is not always immediate on economic results, **the market tends to recognize these qualities** in the overall valuation, **rewarding companies capable of combining growth and sustainability**.

[Read the full interview](#)



Giovanna Dossena

Founding partner
e Principal
AVM SGR

EUDR

The European Deforestation Regulation (EUDR) introduces a clear ban: **products associated with the destruction of forests after December 31, 2020, cannot be imported into or exported from the European Union.** It concerns seven supply chains (timber, beef, cocoa, soy, palm oil, coffee, rubber) and their derived products, including chocolate, furniture, and leather. In practice, companies must exercise **due diligence** to demonstrate that products do not come from deforested or degraded areas and have been obtained in compliance with the laws of the country of origin. In case of non-negligible risk, they must adopt mitigation measures or stop commercialization. The scale and complexity of the obligations increase if the countries of origin are classified as medium or high risk for deforestation. **Medium and large enterprises must comply by December 30, 2026, and micro and small enterprises by June 30, 2027.**

CSRD

The CSRD (Corporate Sustainability Reporting Directive) is the European directive that makes corporate sustainability reporting more rigorous, strengthening the framework established by the NFRD (Non-Financial Reporting Directive). This directive requires companies to **publish information on environmental, social, and governance (ESG) factors, integrating them into management report and subjecting them to audit.** Data must be prepared according to the European Sustainability Reporting Standards (ESRS), to ensure they are comparable and useful for investors, banks, customers, and authorities. The underlying core approach is double materiality requiring companies to explain both how ESG issues affect their economic results and how their operations impact the environment and society. Adopted in 2022, the directive was simplified with the first Omnibus package which reduced the scope of application and lightened the quantity and complexity of the information to be reported.

CSDDD

For a long time, only voluntary standards promoted by the UN and OECD recommended that companies respect human rights and the environment along their supply chains. The Corporate Sustainability Due Diligence Directive (CSDDD) introduces a binding legal obligation, which falls on large companies based in the European Union and non-EU entities with a significant turnover in the Union. These entities are required to **assess the risks of environmental damage or human rights violations in their value chain and implement measures to prevent and reduce them.** They must also establish procedures to manage and remedy any violations. After approval in Spring 2024, the following year the first Omnibus package raised the application threshold, postponed the deadline for compliance (now set for July 2029), and simplified the requirements, for example by allowing due diligence to be directed toward areas considered most at risk.

Digital Product Passport

The Digital Product Passport is an “identity card” for products placed on the European market. It is provided for by the Eco-design for Sustainable Products Regulation (ESPR), which entered into force in July 2024. **Through a QR Code or an advanced barcode, the consumer will be able to access data that allows them to evaluate the sustainability profile of the object:** nature and origin of raw materials, percentage of recycled content, presence of dangerous substances, production plants, environmental certifications, and CO2 footprint. It will also provide information on maintenance, availability of spare parts, disposal, and recycling. According to the ESPR 2025-2030 work plan, the first products involved will be intermediate products such as iron and steel (from 2026), followed by textiles and tires (2027), aluminium (2027), furniture (2028), and mattresses (2029). Some chains, such as batteries, are already covered by regulations that provide for the mandatory DPP from 2027.

Green claims

Protecting consumers from the risk of greenwashing is the fundamental objective of the Empowering Consumers for the Green Transition directive, adopted in February 2024 with the obligation of transposition in all Member States by March 2026. The text intervenes specifically on corporate communication, **banning generic or unsubstantiated non-verifiable environmental claims** – vague terms such as “eco”, “green” or “climate neutral” – if they are not supported by concrete evidence. **The definition of “green claim” is very broad,** as it also includes evocative colors and visual imagery. Even voluntary sustainability brands must be supported by transparent certification systems verified by third parties. The directive also introduces early obsolescence and misleading sustainability labels on product duration or software updates among unfair commercial practices. Starting from September 27, 2026, the provisions become fully operational in all Union countries.

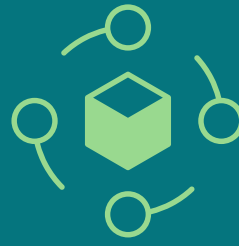
PPWR

The European Packaging and Packaging Waste Regulation (PPWR) imposes **binding per capita waste reduction targets** on Member States using 2018 as a baseline: -5% by 2030, -10% by 2035, and -15% by 2040. To achieve these goals it mandates primarily a packaging design for recycling, that includes optimized weight/volume, and minimum recycled plastic content. It also seeks to limit avoidable packaging by promoting reuse, refill, and recharge systems and banning certain single-use packaging. Another focus is on materials: the text, in fact, introduces restrictions on substances of concern (such as **PFAS**) and makes certain non-separable multi-layer solutions progressively incompatible. Harmonized labeling provides the consumer with clear information on the composition and disposal of the packaging.



Packaging

It is one of the primary drivers of consumer choice and a key lever for reducing environmental impact. Its sustainability does not depend on a single factor, but on the ability to optimize the entire life cycle, including materials, emissions, and waste along the supply chain.



Product origin and supply chain

For consumers, origin is increasingly synonymous with quality and transparency; for companies, it is a strategic necessity. Controlling the supply chain strengthens resilience and mitigates risks associated with global instability and disruptions.

THE 4 PILLARS OF THE SUSTAINABLE TRANSITION: WHAT CONSUMERS ARE LOOKING FOR



Certifications

Certifications guarantee recognized standards of quality, safety, and sustainability. They are fundamental tools for strengthening trust, ensuring transparency, and making sustainability commitments measurable throughout the entire supply chain.



Sustainable production

This concerns the optimization of production processes to reduce consumption, emissions, and ESG impacts. It allows companies to combine operational efficiency, innovation, and environmental and social responsibilities.

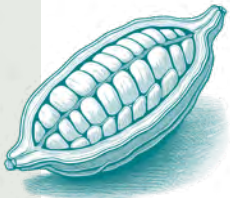
Product origin and supply chains

PRODUCT ORIGIN IS A STRATEGIC FACTOR:

for consumers, because knowing the product's origin is a guarantee of quality, transparency, and sustainability.

Food provenance is currently one of the most relevant elements for consumers. Products that highlight their Italian heritage on the label represent **27.9% of the market** - for a value of approximately **13.5 billion euros** - while demand for **PDO (Protected Designation of Origin)** products continues to grow (+7.2%).

For companies, monitoring and understanding origin is an increasingly relevant factor because it means better management of resilience and risks.



Recent geopolitical tensions and supply chain volatility regarding raw materials—such as **cocoa, coffee, saffron, and pistachios**—have shown how much supply chains are exposed to external risks.

Today's main risks today include:

operational shutdowns - supply chain interruptions - global instability

According to the *Global Food, Beverage and Agriculture Risk Report 2024* by WTW, supply chain interruptions are precisely among the most relevant criticalities for the sector.



¹ Osservatorio Immagino, GS1 Italy, Le etichette dei prodotti raccontano i consumi degli italiani, 2025

From Compliance to Competitive Advantage: Why Supply Chain Traceability is Vital in Agri-Food

In today's complex environment, granular visibility into raw materials, suppliers, and processes is no longer just operational—it is a strategic imperative to uphold standards and safeguard market share. Conversely, inadequate oversight exposes companies to significant risks, particularly within the rapidly evolving European regulatory landscape.

Three key regulations are reshaping the industry landscape: the Deforestation Regulation (EUDR), requiring proof of deforestation-free sourcing; the Corporate Sustainability Due Diligence Directive (CSDDD), extending liability for social and environmental impacts across the entire value chain; and the Packaging and Packaging Waste Regulation (PPWR), introducing stringent sustainability requirements for packaging.

The common denominator is clear: there is a need for immediate, accurate, verified data along the entire value chain. Investing in advanced monitoring systems allows organizations to convert compliance burdens into competitive advantages, strengthening transparency and decision-making. In this journey, the role of cutting-edge technologies becomes decisive.



Manuel Fiordalisi

Account Executive
osapiens

[Read the full interview](#)

PACKAGING

One of the key factors **consumers** cite as most influential in their food purchasing choices is the—at least perceived—sustainability of packaging:

In fact, for seven out of ten Italians, sustainable packaging guides purchasing decisions in the food sector¹.

BUT WHAT IS SUSTAINABLE PACKAGING?

For **food industry professionals**, packaging is considered sustainable when it is:



Completely recyclable (51%)



Free of overpackaging (43%)



Made with raw materials from renewable sources (40%)



Produced with reduced CO₂ emissions (35%)

Yet, for **food companies**, choosing sustainable packaging is not always straightforward. The **sustainability of packaging materials** actually **varies depending on the aspects a company prioritizes**.

Efforts in this area often focus on three main objectives:

- reducing environmental dispersion
- increasing circularity (recycling and recycled content)
- decreasing greenhouse gas emissions

In recent years, many companies have set ambitious emission reduction targets, but in packaging, attention has often stopped at recyclability and recycled content. To truly impact climate impact, a broader and more scientific approach is needed instead, one that considers the **entire life cycle**.

This means evaluating both **direct impacts** (such as material production, packaging processes—which according to ENEA absorb about 10% of a food plant's electricity consumption—and end-of-life management) and **indirect impacts** along the supply chain (such as transport, packaging resistance, and food waste).

The real lever, therefore, is the **ability to design packaging that reduces the overall carbon footprint**.

TWO SIGNIFICANT EXAMPLES²

Beverage containers: comparison between PET, aluminium, and glass



Recycling rates: Aluminum and glass boast higher rates (~70%), compared to



Carbon footprint: Glass and aluminum have 2-6 times higher emissions due to energy-intensive production and transport.

Key Takeaway: High recyclability does not inherently mean the lowest environmental

Beverage cups: comparison between PET, paper, and glass



Recycling rates: Rates remain low across all three material types.



Emissions: a single-use paper cup has a lower carbon footprint than a plastic one



Reuse impact: Reusable systems (e.g., glass) can reduce emissions by 50-60%.

Key Takeaway: Reuse strategies can outperform single-use options.

¹ Osservatorio Packaging del Largo Consumo Nomisma 2025

² True packaging sustainability: Understanding the performance trade-offs, McKinsey & Company

PPWR ROLES EXPLAINED

Why Role Clarity Is the Foundation of Packaging Compliance in the EU

The Packaging and Packaging Waste Regulation (PPWR) introduces a role-based compliance model that defines who is responsible for packaging placed on the EU market. In theory, these roles appear straightforward. In practice, they are one of the most underestimated sources of compliance risk.

The reason: **PPWR responsibilities are assigned per product, not per company.** A single organization can assume multiple roles at the same time – each with distinct obligations, data requirements, and liabilities.

The Five Core PPWR Roles

Supplier

A supplier **provides packaging or packaging materials** to a manufacturer. Suppliers are responsible for supplying complete and accurate packaging data, enabling the manufacturer to carry out the conformity assessment and to create the required technical documentation under the PPWR.

Manufacturer

A manufacturer is the entity that **physically produces** the packaging or packaging components. Manufacturers are responsible for producing compliant packaging according to specification, but they are not necessarily responsible for placing it on the market.

Importer

An importer is the company that brings packaged goods **from a non-EU country** into the EU market. Importers carry full responsibility for ensuring PPWR compliance before the packaging is placed on the market regardless of where or by whom the packaging was designed.

Distributor

A distributor makes packaged goods available **within the EU**, without producing or importing them. Distributors are required to verify that packaging is compliant and correctly labeled and to act if non-compliance becomes apparent.

Producer

A producer is any manufacturer, importer, or distributor established in the EU who makes packaging or packaged products available **on the market for the first time in a specific EU Member State.** Producers fall under the Extended Producer Responsibility (EPR) framework and are responsible for registration with national authorities as well as for financing the collection and recovery of packaging waste in the respective Member State.

Why Role Misclassification Creates Compliance Risk

Under the PPWR, roles frequently overlap. As a result, PPWR requires **product-level role classification.** A generic company-wide role assignment is insufficient. When roles are misclassified, companies apply the wrong compliance measures. This typically leads to gaps in:

- ▶ packaging data collection and disclosure,
- ▶ fulfillment of design and material requirements,
- ▶ documentation and conformity declarations,
- ▶ labeling and information duties,
- ▶ supply chain coordination and accountability.

These gaps are highly visible to market surveillance authorities and difficult to defend once identified.

The PPWR is not primarily a packaging design regulation. It is a role-based accountability framework.

Dive deeper into the topic with the osapiens PPWR Compliance Guide.

[Download now](#)



Sustainable Production

Producing sustainably is no longer an option, but rather an operating model demanded by all stakeholders. The environment, consumers, distributors, regulators, and investors are calling for a concrete commitment to **protecting and preserving natural resources and promoting social well-being**.

At the same time, sustainability does not simply mean reducing environmental impact: today more than ever, it has become a **strategic lever for improving efficiency, productivity, and competitiveness**. In a context marked by geopolitical tensions and increasing pressure on production costs, optimizing resource use and operating efficiently is essential for companies and for their resilience in both the short and long term.

WHAT SUSTAINABLE PRODUCTION MEANS IN THE FOOD SECTOR

For companies operating in the food sector, the key drivers of sustainable production are:



Energy Efficiency

Tensions surrounding energy costs — already evident well before the recent crisis linked to the Strait of Hormuz — together with decarbonization targets, have made energy efficiency a priority. Reducing consumption means lowering costs while also cutting emissions.

Sustainable Water Management

Agriculture uses around 70% of the world's freshwater resources, making it crucial to adopt solutions that reduce water use and improve water efficiency throughout the supply chain while minimizing waste.



Efficient Land Use

Pressure on natural resources requires more sustainable and regenerative agricultural practices capable of preserving soil fertility and reducing environmental degradation.

Circular Economy

Waste reduction, valorization of by-products, and optimization of production processes are increasingly important elements in improving the overall sustainability of the system.



Biodiversity

Compared to other areas of sustainability, biodiversity protection is still poorly integrated into corporate strategies, despite its fundamental role in the resilience of agricultural ecosystems.

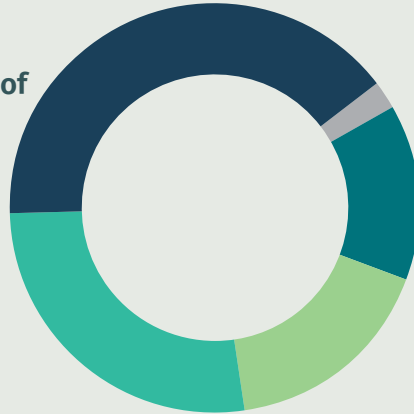
THE CLIMATE IMPACT OF THE AGRI-FOOD SUPPLY CHAIN

The agri-food supply chain is responsible for approximately **31% of global greenhouse gas emissions**, a share that is expected to increase without structural interventions¹.

Within the supply chain:



Agricultural production accounts for around **40% of emissions**



Industrial processing accounts for around **13.9% of emissions**



Deforestation and land-use change account for around **27% of emissions**

Final consumption and food waste account for just under **17% of emissions**



AGRICULTURAL PRODUCTION: WHAT ARE THE MAIN SOURCES OF EMISSIONS

The main sources of emissions in the agricultural phase include:

Livestock farming (especially cattle) → methane (CH₄) emissions from ruminant digestion

Nitrogen fertilizers → release of nitrous oxide (N₂O), one of the most powerful greenhouse gases

Livestock waste management → methane and N₂O emissions

Agricultural machinery and irrigation → fossil fuel consumption and CO₂ emissions

Added to these are the indirect emissions linked to deforestation and land-use change, which result in a significant loss of stored carbon.

Lower CO₂ emissions in agri-food supply chains thanks to low-carbon fertilizers

Put three elements together: by 2050, the world population could approach 10 billion people; to feed them, food production will need to increase by around 50%; and at the same time, greenhouse gas emissions will have to be reduced by at least 90% in order to meet the goal of limiting global warming to 1.5°C, as set out in the Paris Agreement. It sounds like a puzzle, but this is exactly the challenge faced by Yara International, the fertilizers leader Norwegian group. Discover the company's initiatives and projects aimed at ensuring food security while at the same time reducing agriculture's impact on natural resources and ecosystems, in line with the "restore nature" principle.

[Read the full interview](#)



Giulia Castellucci

Business Development
Partnership & Public
Affairs Manager
Yara Italia

¹ Fonte: FAO, Global food system emissions could increase by 30% by 2050 (2021).

CASE HISTORY

Revolutionizing dessert preservation with efficiency, control, and sustainability: the case of Pasticceria Veneta with Carel

Facing the need to reduce its environmental footprint (reducing **energy consumption** and **environmental impact**) during a product line expansion—including new vegan and celiac-friendly options—Pasticceria Veneta initiated a green transition for its systems. To align with European regulations and create a “future-proof” structure, the Cona-based company focused on sustainable, long-lasting solutions.

WHAT PASTICCERIA VENETA DID WITH THE SUPPORT OF CAREL

The company **renovated its refrigeration system** with **Carel Industries** solutions, utilizing **natural refrigerants (CO₂)** and **DC inverter technology**. The system allows for precise and dynamic temperature control in the cold rooms, which is fundamental for preserving product quality, structure, and organoleptic characteristics.

A digital supervision system optimizes performance by providing:

- uniform **temperature** regulation
- real-time **anomaly** detection
- reduced **energy consumption**/emissions

Furthermore, centralized remote management improves operational efficiency and ensures strict compliance with HACCP standards.

WHAT THE PASTICCERIA VENETA CASE DEMONSTRATES

- **Technological innovation** in production processes (such as refrigeration) is crucial for the quality and sustainability of the final product
- The integration of **advanced solutions and specialized expertise**, such as those from Carel Industries, allows even an SME to accelerate the green transition
- **Investing in energy efficiency** generates concrete benefits: **–30% consumption**, lower environmental impact in terms of emissions, and greater production control
- **Sustainability becomes an operational and competitive lever**

A replicable model that demonstrates how innovation and sustainability can reinforce each other along the production chain



CASE HISTORY

Sustainable Innovation: Antares Vision Group cuts Fumagalli Salumi's complaints by 75%



Fumagalli Salumi, a Brianza-based company specializing in cured meats with an integrated supply chain and a strong focus on animal welfare, partnered with **Antares Vision Group** to enhance quality and traceability. In just three months, the adoption of the **ALL-IN-ONE** system led to a 75% reduction in complaints and significantly more efficient processes.

INNOVATION AND QUALITY: AN INTEGRATED STRATEGY

Driven by a constant commitment to innovation, Fumagalli Salumi has invested in solutions to increase product safety and shelf-life, including Antares Vision Group's ALL-IN-ONE. This system enables multiple quality control inspections within a single, compact. It was implemented in a customized configuration featuring:

- In-line micro-leak detection;
- X-ray technology for foreign body identification;
- Checkweighing.

Micro-leak inspection is particularly critical in the cured meats sector: fats can settle in the sealing area of the package, causing micro-holes and premature product spoilage. This check is vital for **Modified Atmosphere Packaging (MAP)**, where even microscopic gaps can compromise the internal atmosphere, leading to changes in color, aroma, taste, and core organoleptic properties. Such defects often go unnoticed until the later stages of distribution or retail.

ALL-IN-ONE overcomes the limits of traditional tests thanks to a **non-destructive packaging inspection**, without compromising the product or packaging material. This approach allows for **100% in-line production control**, significantly boosting process sustainability by reducing waste.

"As pioneers of a controlled supply chain and staunch advocates for animal welfare," explains **Andrea Fumagalli**, Operations Director at Fumagalli Industria

Alimentari, "we envision a future where Italian culinary tradition is celebrated worldwide, driven by a conscious and sustainable food culture."

"Antares Vision Group proves once again to be at the leading edge of innovative technology, enhancing both process quality and sustainability," says **Piero Polastri**, Italy Sales at Antares Vision Group, *"This benefits both the end consumer and the company, delivering clear improvements in operational efficiency."*

RESULTS ACHIEVED

- **75% reduction** in complaints within the first 3 months of use;
- Greater production efficiency;
- Increased **product and process sustainability**.





Agri-food certifications

Click on the logos to discover their meaning!



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DEVODIER PROSCIUTTI SRL www.devodier.com	VIA PONTICELLA, 4 43037 LESIGNANO DE' BAGNI (PR) ☎ 0039 0521861070 devodierprosciutti@devodier.com
DI CARO SRL https://oliodicaro.com/	VIA SALEMI, C/DA BELVEDERE NR 125 91100 TRAPANI (TP) ☎ 0039 3319177020 quality@oliodicaro.com

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F.LLI RUATA SPA http://www.gocciadoro.it	FRAZIONE BAROLI 107 12040 BALDISSERO D'ALBA (CN) ☎ 0172 40811 fiere@ruata.com
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IDEARISO SOCIETA' AGRICOLA SRL https://www.ideareso.com/	PIAZZA MARTIRI DELLA LIBERTÀ, 1 13100 VERCELLI (VC) ☎ 0039 0161294762 sede@ideareso.com	LA GRANDA TRASFORMAZIONE S.R.L. http://www.lagranda.it	VIA GARETTA 8/A 12040 GENOLA (CN) ☎ (+39) 0172726178 comunicazione@lagranda.it
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ITALIANA VERA SRL http://www.italianaverafood.it	VIA SINISCALCHI 62 84014 NOCERA INFERIORE (SA) ☎ 0039 081604029 info@italianaverafood.it	LASELVA SOCIETA' BIOAGRICOLA A R L https://www.laselva-bio.it	SP81 Osa, 7 58015 Orbetello (GR) ☎ (+39) 056488481 pamela.stella@laselva-bio.it

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LATTERIA SOCIALE DI CHIURO https://www.latteriachiuoro.it	VIA NAZIONALE - ZONA ARTIGIANALE 23 23030 CHIURO (SO) ☎ 0039 0342482113 info@latteriachiuoro.it	LUCIANA MOSCONI SRL http://www.lucianamosconi.it	VIALE XXI APRILE, 12 162 ROMA (RM) ☎ 0039 0737787424 info@lucianamosconi.it
LATTERIA SOCIALE MANTOVA SOC. AGR. COOP. https://lsmgroup.it/	VIA F.LLI KENNEDY 48 46047 PORTO MANTOVANO (MN) ☎ 0039 0376390808 info@lsmgroup.it	MADAMA OLIVA SPA http://www.madamaoliva.it	Z.I. LOC. RECOCCO 67061 CARSOLI (AQ) ☎ 0039 0863995498 info@madamaoliva.it
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OLIO RAINERI https://www.oloraineri.it	VIA NAZIONALE SUD 11 18027 CHIUSANICO (IM) ☎ 0183 529050 export@olioraineri.com	PASTA DELLE MARCHE S.R.L. https://terradellemarche.it	VIA FALERIENSE OVEST 25 63833 MONTEGIORGIO (FM) ☎ (+39) 3773022890 info@pastadellemarche.it
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OMNIA GROUP S.R.L. https://luscieux.eu/	VIA SANTA LUCIA SNC 98078 TORTORICI (ME) ☎ (+39) 0941 421311 info@luscieux.it	PASTIFICIO DEI CAMPI SRL www.pastificiodeicampi.it	VIA DEI CAMPI, 50 80054 GRAGNANO (NA) ☎ 0039 0818018430 margherita@pastificiodeicampi.it

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PASTIFICIO F.LLI CELLINO SPA www.pastacellino.it	LOC. CIRRAS - VIA MALDIVENTRE SNC 9096 SANTA GIUSTA (CA) ☎ 0783 37621 marketing@grup pocellino.it	RISO DAMA DI DAVIDE LIPPIELLO https://www.risodama.it/	CANTON TERZOGLIO 24, 13851 CASTEL- LETTO CERVO (BI) 1385113851 CASTELLETTO CERVO (BI) ☎ 0039 3491391033 davide@risodama.it
PASTIFICIO MINARDO SOCIETÀ AGRICOLA A R.L. - PASTIFICIO MINARDO https://pastificiominardo.it/	C.DA TORRE CANNATA RADDUSA SNC 97015 MODICA (RG) ☎ (+39) 329 899 0923 info@pastificiominardo.it	RISO GALLO S.P.A. www.risogallo.it	VIALE RICCARDO PREVE 4 27038 ROBBIO (PV) ☎ (+39) 0384 676.1 info@risogallo.com
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PUMA CONSERVE SRL https://www.puma-conserve.it/	VIA OLIERE E SAPONERIE MERIDIONALI 39 A 70056 MOLFETTA (BA) ☎ 0039 0803951531 giovanni.pugliese@pumaconserve.it	S.A.K. SRL https://terrenicolazzi.com/	VIA NAZIONALE, 239 88837 PETILIA POLICASTRO (KR) ☎ 388 1107383 Info@terrenicolazzi.com
RIGGI M. & A. FRATELLI SRL https://www.molniriggi.it/	VIA BORREMANS, 116 93100 CALTANISSETTA (CL) ☎ 3497838233 info@molniriggi.it	S.BERNARDO SPA https://www.sanbernardo.it/	VIA OTTAVIO ROVERE, 41 12075 GARESSIO (CN) ☎ 345 2598682 carola.tessiere@fontisanbernardo.it

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SALUMIFICIO SAN MICHELE SPA www.san-michele.it	VIA PALLAVICINA, 11 26010 OFFANENGO (CR) ☎ 0373 244800 info@san-michele.it	SERRIS ITALIA SRL https://www.serris.it/	VIA SEVERI, 5 35011 CAMPODARSEGO (PD) ☎ 0498 364590 info@serris.it
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SPIEDI' SRL www.spiedi.it	VIA RAIALE, 329 Z.I. 65128 PESCARA (PE) ☎ 0854 308020 ufficiocommerciale@spiedi.it	TERRE DEI TRULLI https://terredeitrulli.it/	VIA MOTTOLA, Z.I. D1/3 70011 ALBEROBELLO (BA) ☎ 0804 323916 amministrazione.food@unionsrl.net
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